### MINING BIG DATA:

### Survey Factors as Arsenal to Solve the Retention Puzzle

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#### AGENDA

- who we are: background on the University of Central Florida and the office of Operational Excellence and Assessment Support (OEAS)
- setting the stage: theoretical framework and context
- exploratory analysis and modeling: identifying survey factors associated with at-risk outcomes
- a case study: putting what we have learned into practice

#### UNIVERSITY OF CENTRAL FLORIDA

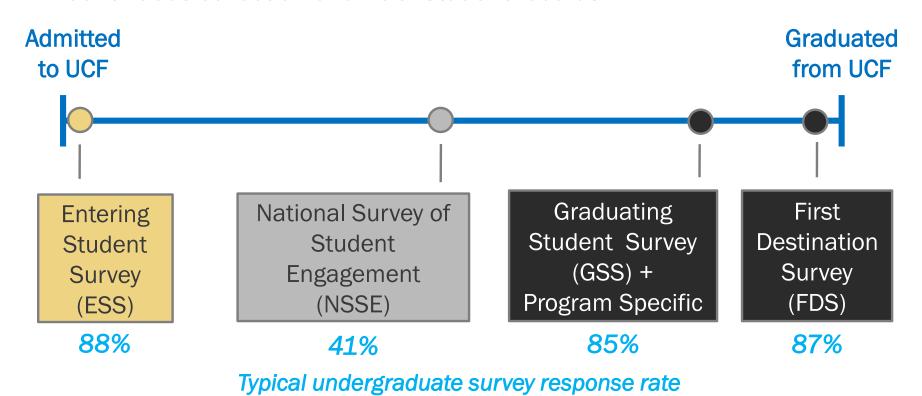
- large public metropolitan research university with over 63,000 enrolled students
- Carnegie Classification: Doctoral Universities Highest Research Activity (R1)
- 12 colleges including a medical school
- 212 degree programs (93 bachelor's, 84 master's, 3 specialist, 31 doctoral, 1 professional)
- approximately 50% of UCF students are transfer students

# OPERATIONAL EXCELLENCE AND ASSESSMENT SUPPORT (OEAS) OFFICE FUNCTIONS

- OEAS supports efforts to improve the quality of student learning outcomes and the effectiveness and efficiency of University operations through assessment and analytics
  - guidance in institutional effectiveness assessment
  - analytical and survey studies
  - continuous quality improvement studies
  - technology integration
  - decision support

### STUDENT SURVEY CYCLE AT UCF

- Administered once a year to all incoming undergraduates
- Administered every 3 years to all undergraduate first-year and seniors
- Administered every semester to all graduating students
- Continuous collection of official student records



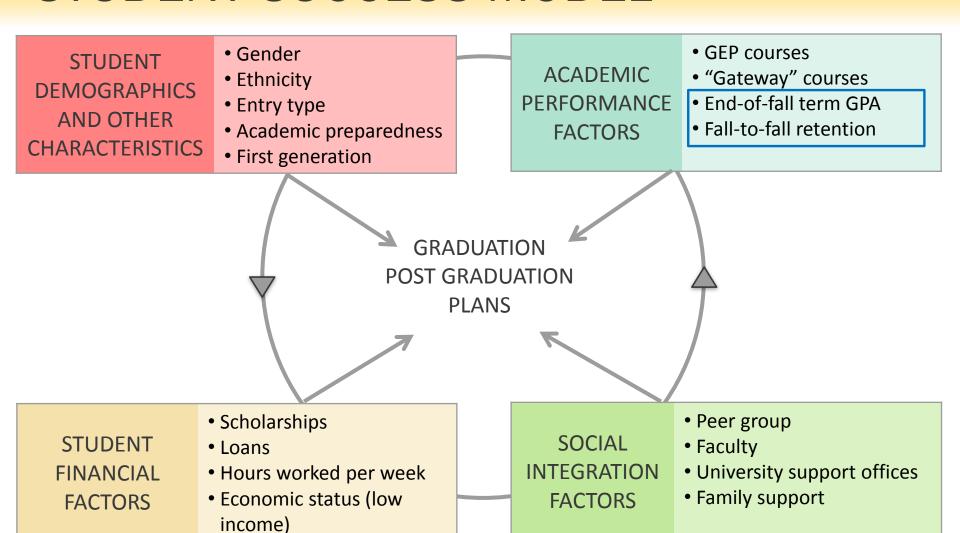
# SETTING THE STAGE: THEORETICAL FRAMEWORK AND CONTEXT

#### STUDENT SUCCESS MODEL\*

- factors considered for the student success model are supported in the literature (Tinto, Astin & Scherrei, Berger & Braxton)
- recent conversations at many levels have focused on goal attainment – as defined by improved graduation rates, successfully attaining post graduation goals etc.
- the student success model is dynamic, complex and should include interactive factors

<sup>\*</sup> Adapted from Tinto's model and other work related to student success.

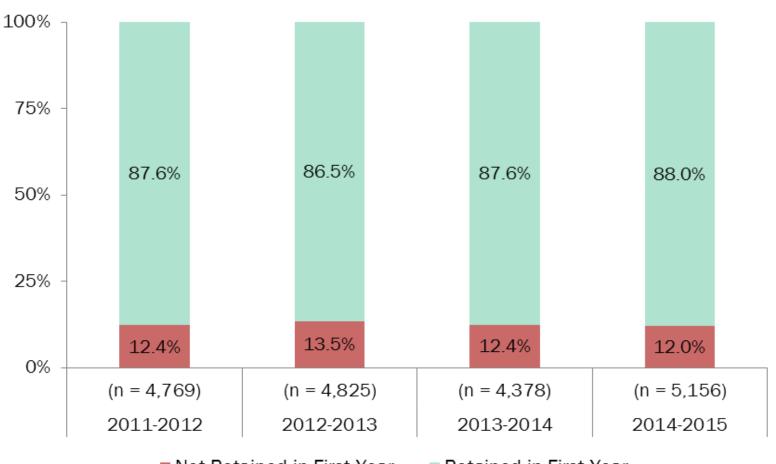
### STUDENT SUCCESS MODEL\*



<sup>\*</sup> Adapted from Tinto's model and other work related to student success.

#### HISTORICAL RETENTION AND ATTRITION RATES

### FTIC First Year Retention and Attrition Rates 2011-2012 to 2014-2015



■ Not Retained in First Year ■ Retained in First Year

Overall FTIC First Year Attrition Rate = 12.6%

#### HISTORICAL END OF FIRST FALL CUMULATIVE GPA

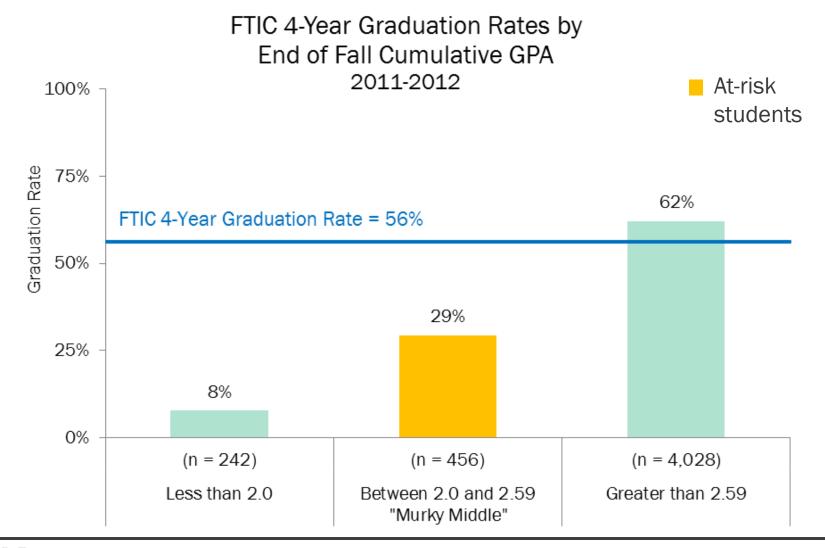




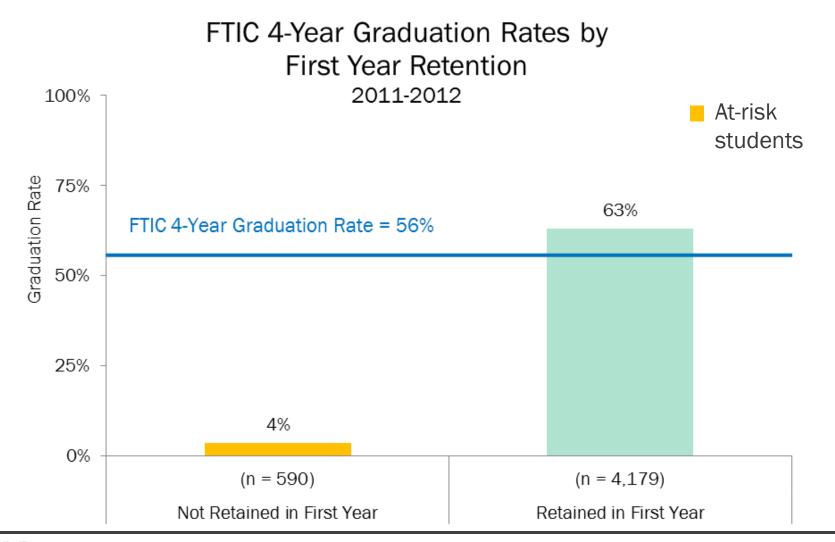
■ Less than 2.0 ■ Between 2.0 and 2.59 "Murky Middle" ■ Greater than 2.59

Overall FTIC End of Fall UCF Cum GPA 2.0-2.59 =10.3%

# HOW GRADUATION RATES ARE IMPACTED BY END OF FIRST FALL CUMULATIVE GPA



# HOW GRADUATION RATES ARE IMPACTED BY FIRST YEAR RETENTION



# DESIRED CHARACTERISTICS OF FACTORS THAT HELP IDENTIFY THE AT-RISK STUDENTS

- factors used to identify at-risk students are most impactful if they are:
  - comprehensive should have information on "majority" of students
  - easily available in a timely manner sooner it is available for student support offices the sooner they can act on it
  - actionable with specifics Student's name, email id, phone number
  - able to be validated with direct evidence

# EXPLORATORY ANALYSIS AND MODELING:

IDENTIFYING SURVEY FACTORS ASSOCIATED WITH AT-RISK OUTCOMES

### ENTERING STUDENT SURVEY (ESS)

- administered during face-to-face summer/fall orientation sessions every year since 2009-2010
- most recent First-Time-in-College (FTIC) administration (2015-2016) had a response rate of 90%
- topics on the survey instrument include:

Measures of Resilience	Comfort with Academic Advising
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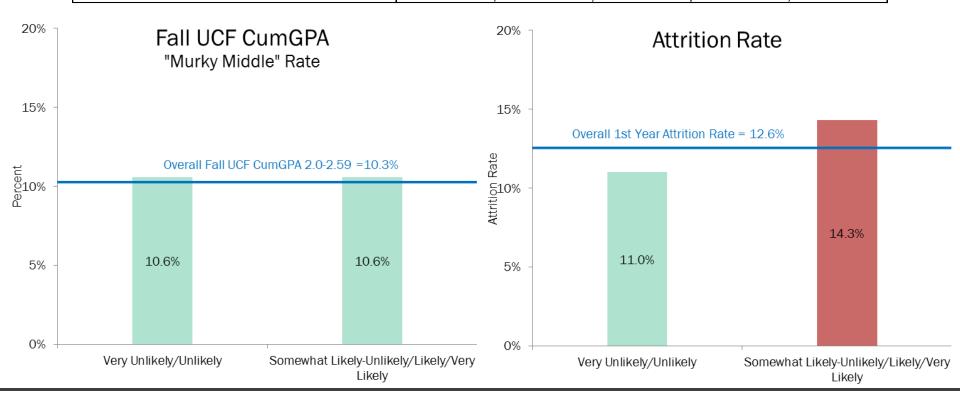
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Academic Engagement Eynectations at the	Academic Policies and Procedures
Academic Engagement Expectations at UCF	Academic i diletes and i rocedures

Social Engagement	Expectations at UCF	Degree Requirements
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#### **ESS ITEM: LIKELY TO TRANSFER**

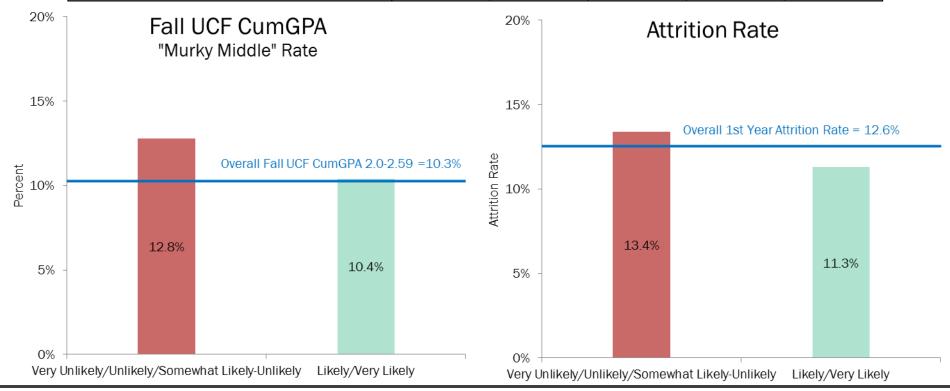
2011-2012 TO 2014-2015

Likelihood that you will: Transfer to another	Number of	Fall UCF Cum	GPA 2.0 - 2.59	Attrition in th	neir first year
college or university	Respondents	Count	%	Count	%
Very Unlikely/Unlikely	10,335	1,097	10.6%	1,138	11.0%
Somewhat Likely-Unlikely/Likely/Very Likely	1,929	206	10.6%	277	14.3%



### ESS ITEM: LIKELY TO MAKE AT LEAST A 'B' AVERAGE 2011-2012 TO 2014-2015

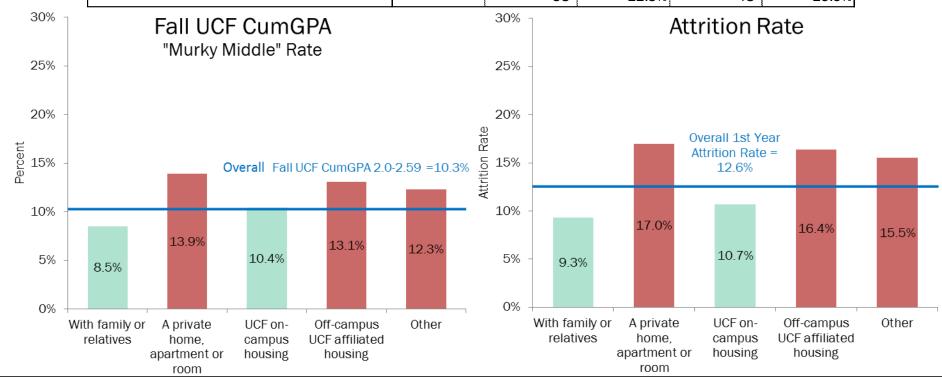
Likelihood that you will: Make at least a 'B'	Number of	Fall UCF Cum	GPA 2.0 - 2.59	Attrition in th	eir first year
average	Respondents	Count	Row %	Count	Row %
Very Unlikely/Unlikely/Somewhat Likely-Unlikely	902	116	12.8%	121	13.4%
Likely/Very Likely	11,383	1,192	10.4%	1,288	11.3%



#### ESS ITEM: WHERE DO YOU PLAN TO LIVE?

#### 2011-2012 TO 2014-2015

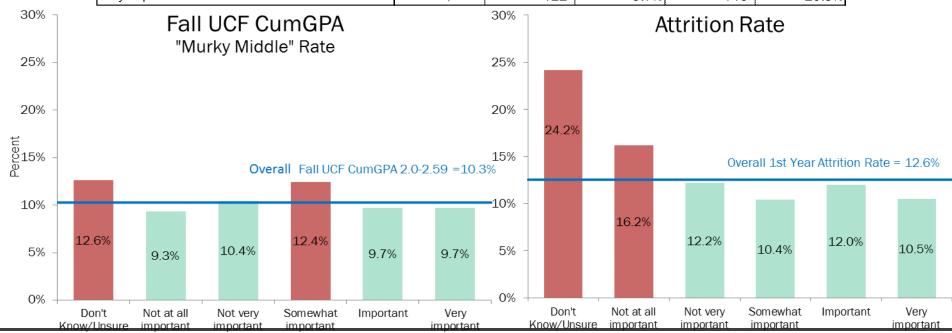
18. During the fall semester, where do you plan	Number of	Fall UCF Cum(	GPA 2.0 - 2.59	Attrition in their first year		
to live?	Respondents	Count	Row %	Count	Row %	
With family or relatives	1,845	157	8.5%	172	9.3%	
A private home, apartment or room	1,312	183	13.9%	224	17.0%	
UCF on-campus housing	8,606	900	10.4%	928	10.7%	
Off-campus UCF affiliated housing	267	35	13.1%	44	16.4%	
Other	308	38	12.3%	48	15.5%	



### ESS ITEM: PERCEIVED IMPORTANCE OF ETHICAL PRACTICES AFTER GRADUATION

2011-2012 TO 2014-2015

Perceived importance of ability after graduatuion:  Ethical practices	Number of Respondents	Fall UCF Cum	GPA 2.0 - 2.59	Attrition in th	eir first year
Ethical practices	Respondents	Count	Row %	Count	Row %
Don't Know/Unsure	95	12	12.6%	23	24.2%
Not at all important	43	4	9.3%	7	16.2%
Not very important	172	18	10.4%	21	12.2%
Somewhat important	708	88	12.4%	74	10.4%
Important	2,048	199	9.7%	247	12.0%
Very important	4,234	412	9.7%	446	10.5%



# ALL 20 ABILITIES LISTED IN THE PERCEIVED IMPORTANCE SECTION OF THE ESS

- Writing effectively
- Understanding written information
- Speaking effectively
- Listening more closely to others
- Using email to communicate with a teacher/instructor
- Your computer skills
- Your math skills
- Organizing your time effectively
- Thinking logically/resolving analytical problems
- Working independently/learning on your own

- Working cooperatively in a group
- Gaining a broad education about different fields
- Respecting different philosophies and cultures
- Your research skills
- Appreciating the arts
- Ethical practices
- Using the web to find information
- Professional practices
- Pursuit of life-long learning
- Learning in an online virtual environment

Highlighted in blue are the abilities associated with UCF CumGPA or attrition when the response was 'Don't know/unsure'

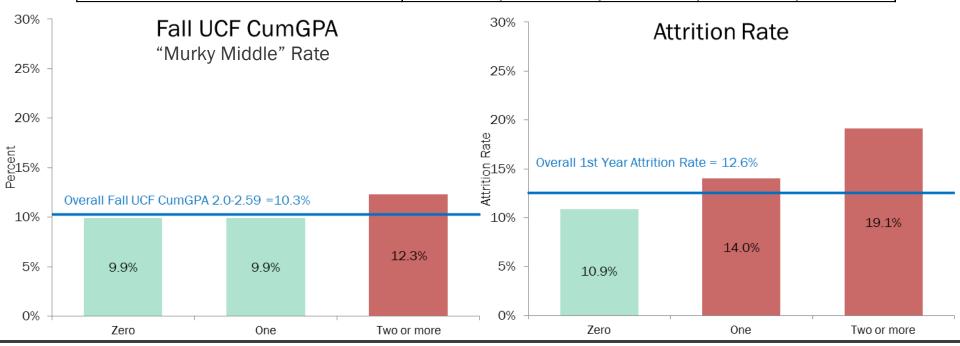
# CREATION OF A PERCEIVED IMPORTANCE OF ABILITIES INDEX

- counted the number of times a student endorsed "Don't know/unsure" for any of the 20 abilities
- 94% of students (6,916 of 7,354) did not endorse "Don't know/unsure"
- 4.1% of students (292 of 7,354) only endorsed 1 out of 20 abilities as "Don't know/unsure"
- 2.3% of students (146 of 7,354) endorsed 2 or more abilities as "Don't know/unsure"
- created an index for students ratings of the twenty perceived importance of ability items

### ESS ITEM: PERCEIVED IMPORTANCE UNCERTAINTY INDEX

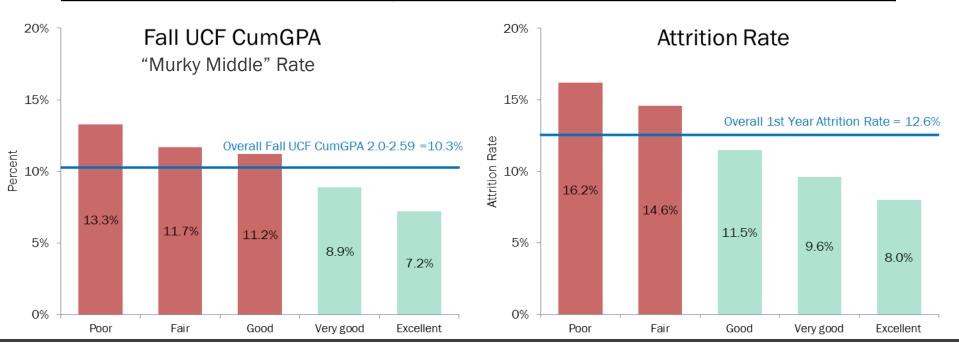
2011-2012 TO 2014-2015

Perceived Importance Uncertainty Index: Number of abilities rated as "Don't know/unsure" with	Number of Respondents	Fall UCF Cum(	GPA 2.0 - 2.59	Attrition in th	neir first year
respect to importance	·	Count	Row %	Count	Row %
Zero	6,916	691	9.9%	754	10.9%
One	292	29	9.9%	41	14.0%
Two or more	146	18	12.3%	28	19.1%



### ESS ITEM: SELF EVALUATION FOR TIME MANAGEMENT 2011-2012 TO 2014-2015

Self evaluation: Organizing your time effectively	Number of	Fall UCF Cum	GPA 2.0 - 2.59	Attrition in th	eir first year
	Respondents	Count	Row %	Count	Row %
Poor	375	50	13.3%	61	16.2%
Fair	1,223	144	11.7%	179	14.6%
Good	2,573	290	11.2%	297	11.5%
Very good	1,965	176	8.9%	189	9.6%
Excellent	1,306	95	7.2%	105	8.0%



### LOGISTIC REGRESSION

- factors identified from exploratory analysis were used to build logistic regression models to predict first year retention
- data from 2011-2012, 2012-2013 and 2013-2014 and were used for model building and the 2014-2015 survey data were used for model validation and diagnostics
- a few demographic and characteristic variables were identified as significant during exploration (gender, college), but were eventually overpowered by other survey factors during the modeling process
- multiple models were built, three candidate models were compared which included some or all of the following predictors:
  - likely to transfer (TNSFRLKLY\_NEW)
  - where do you plan to live? (LIVE\_RISK)
  - self evaluation for time management (TIMEMGMTSKLS\_RISK)
  - end of first fall Cum GPA (EOF\_GPA\_COLL)

### CANDIDATE MODEL DIAGNOSTICS

Diagnostic	Model 1	Model 2	Model 3
Significant* Predictors that Entered the Model	EOF_GPA_COLL	TNSFRLKLY_NEW; LIVE_RISK; TIMEMGMTSKLS_RISK	EOF_GPA_COLL; TNSFRLKLY_NEW; TIMEMGMTSKLS_RISK
Likelihood Ratio Test (p-value)	< 0.0001	< 0.0001	< 0.0001
AIC Statistic	8597.74	1575.36	1261.12
C Statistic	0.697	0.59	0.738
Hosmer and Lemeshow Statistic (p-value)	0.9995	0.8737	0.9149
Overall Correctly Predicted (Accuracy)	82.6%	46.5%	48.7%
Retained Students Accurately Predicted (Sensitivity)	76.2%	44.5%	45.6%
Retained Students Inaccurately Predicted (False Positive Rate)	34.9%	55.0%	54.4%
Non-Retained Students Accurately Predicted (Specificity)	53.0%	58.0%	71.5%
Non-Retained Students Inaccurately Predicted (False Negative Rate)	47.0%	42.0%	28.5%

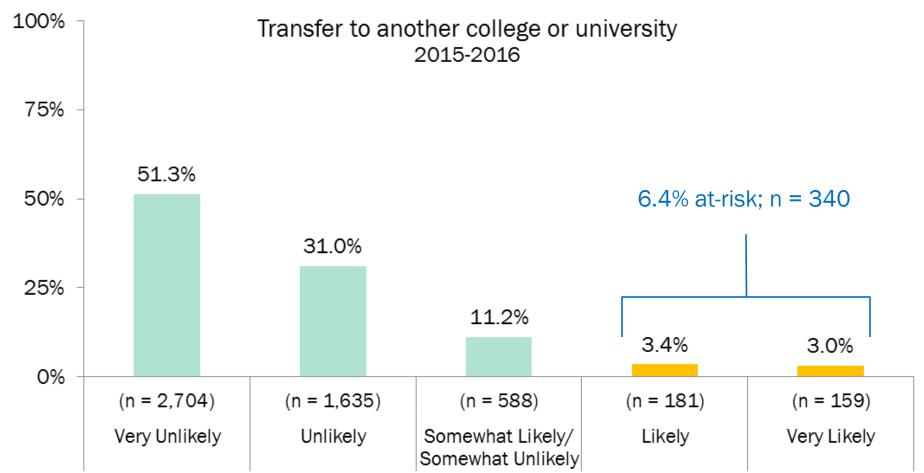
<sup>\*</sup> All predictors listed in each of the candidate models were found statistically significant using a Wald Chi-Square Test at a 0.05 significance level

### A CASE STUDY:

PUTTING WHAT WE HAVE LEARNED INTO PRACTICE

# AT-RISK STUDENTS IDENTIFIED FOR THE 2015-2016 ENTERING COHORT

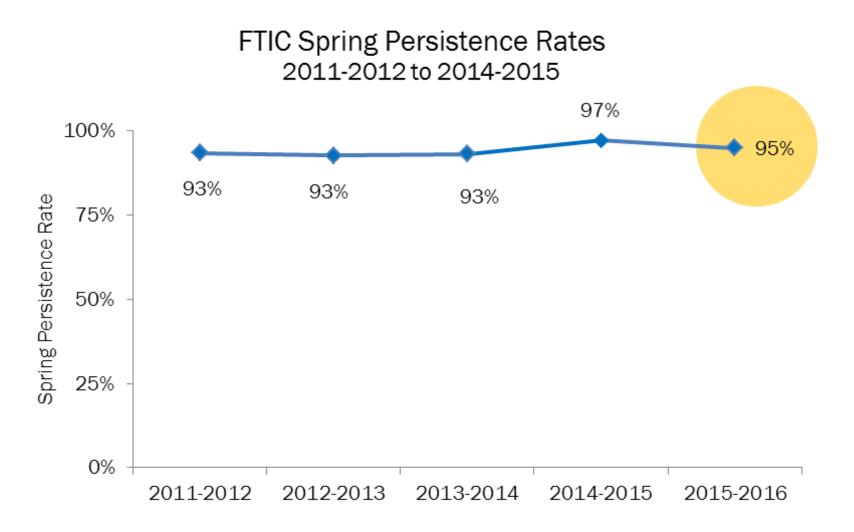
During the coming school year, what is the likelihood that you will:



# STRATEGIES IMPLEMENTED FOR THE 2015-2016 FTIC ENTERING COHORT

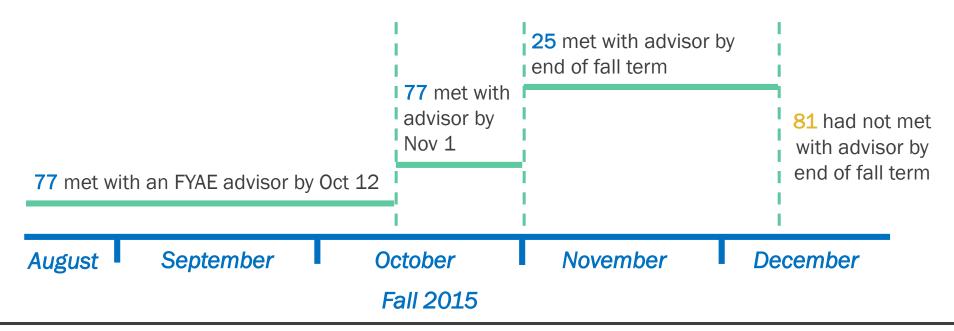
- a list of 340 students identified as at-risk (likely to transfer ESS responses) were provided to two partnering offices:
  - First Year Advising and Exploration (FYAE) 260
  - Sophomore and Second Year Center (SSYC) 80
- advisors from FYAE and SSYC worked closely with the targeted student groups to increase retention and student success
- OEAS tracked certain outcomes to evaluate the impact these strategies had:
  - first year retention (will be assessed in fall 2016)
  - Cum GPA
  - persistence into spring 2016

# HISTORICAL FTIC SPRING PERSISTENCE RATES AT UCF HAVE BEEN CONSISTENTLY HIGH



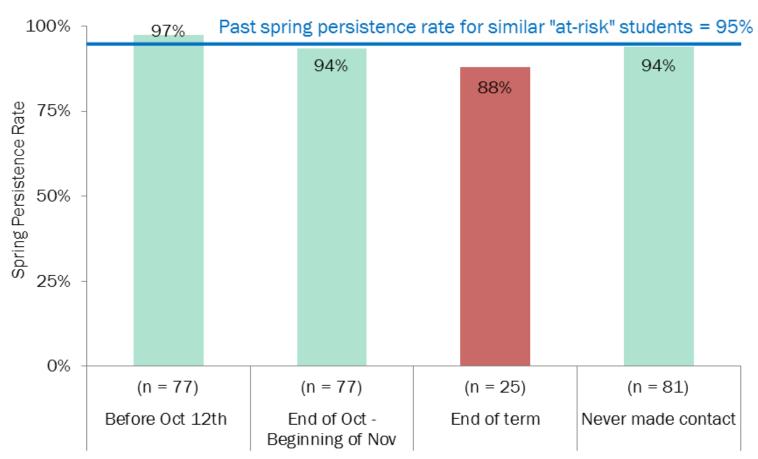
### EVALUATION OF ADVISING STRATEGIES

- FYAE provided OEAS detailed documentation of the outreach and communication strategies used by advisors
  - Excel file was maintained for all 260 at-risk students
    - when students made contact with advisors
    - how advisors were contacted (walk-in, appointment)



# WHEN STUDENTS MADE CONTACT WITH ADVISORS

FTIC Spring Persistence Rates for Targeted 2015-2016
At-Risk Students



Past spring persistence rates include 2011-2012 to 2014-2015 entering cohorts.

### LESSONS FOR DECISION SUPPORT

To move the needle on learning, persistence, retention, and completion:

- evidence on student beliefs and behaviors matters
- integration of student level IR data and student survey data creates evidence to spur innovation
- match data capture time with student pathway point and outcomes in play
- proactively pursue partners at your institution and evaluate outcomes of innovation initiatives

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